

## **DRAFT PROGRAMME** (version 17 SEPTEMBER 2013)



### **Regional Conference on “Health District in Africa: Progress and Prospects 25 years after the Harare Declaration”**

**Dakar, 21 – 23 October 2013**



***A landmark meeting between District Medical Officers, National Directors, Researchers, Technical Assistants, Social Entrepreneurs and Innovators to reconsider the local health systems in West and Central Africa.***

**Organizing Committee:** Namoudou Keita (WAHO), Belma Malanda (Community of Practice ‘Health Service Delivery’), Bruno Meessen (Institut of Tropical Medicine, Antwerp), Martin Ekeke Monono (WHO AFRO), Mariame Sylla (Unicef WCARO), Jean Servais (UNICEF WCARO – Muskoka French Fund) and Karel Gyselincx (Be-Cause Health).



**Registration (closed at 150 Participants) : [copservicedelivery@gmail.com](mailto:copservicedelivery@gmail.com)**

**With the financial support of the Muskoka French Fund and the Belgian Development Cooperation**

## **Prior to the conference**

You are hereby invited to register on the conference website: <http://harare25.sciencesconf.org/>

If your paper has been accepted as a poster or oral presentation, kindly upload it on the site.

It is also recommended that you register for the online discussion forum of the Community of Practice - Health Service Delivery accessible on the following site <https://hhacops.org/cop-hsd-pss-bilingual>. This will enable you to participate in the discussions before, during and after the conference.

## **Throughout the conference (and thereafter)**

The conference will be broadcast on the social media used by the Community of Practice “Health Service Delivery”.

On Twitter, you may locate us with the hashtag #Harare25. You may straightaway follow the CoP on the account @Health\_4\_Africa.

On Facebook, we are located on the following page: <https://www.facebook.com/hhacops> If you register to this page, you will find on your wall the latest updates on the conference. The conference photos will be posted on the Facebook page.

Blog posts will be posted on <http://www.health4africa.net/>

You may also follow the conference on the weekly newsletter – *Politiques Internationales de Santé*: <http://e.itg.be/ihpfr/> (in French only) and International Health Policies <http://e.itg.be/ihp/>

## **On the eve of the conference (20 October 2013)**

Arrival of participants and pre-registration at the conference hotel.

Fixing of posters – Conference participants will visit these posters during the break periods which have been designed to be sufficiently long to allow for interactions.

## 21 October 2013

08H00-09H00: Registration

Morning	Objectives & Format	Content
<p><b>Session 1 (Plenary)</b></p> <p><b>09H00-10H45</b></p>	<p><i>Participants are welcomed</i></p> <p><i>Participants are briefed on the conference objectives, the Harare Declaration and the key concepts.</i></p> <p><i>Individual expectations regarding the outcomes are expressed and shared; the deliberative approach to the workshop is illustrated</i></p>	<ol style="list-style-type: none"> <li>1. Official inauguration by Her Excellency, The Honourable Minister of Health and Social Action of Senegal</li> <li>2. The Harare Declaration &amp; Health Districts in Africa: from vision to implementation: is the glass half empty or half full?</li> <li>3. Panel : 3 speakers express their expectations from the conference</li> <li>4. Discussion per table: Weaknesses in the Declaration / in the implementation/ in the situation which prevails today</li> <li>5. End of session: each Table shares one expectation verbally, the others will be written on cards pinned on to the wall</li> </ol>
<p><b>Session 2 (Plenary)</b></p> <p><b>11H15-13H00</b></p>	<p><i>A report on the numerous unmet needs and the current inequity in the utilisation of health services; on the fact that the local coordination of stakeholders is a universal challenge; identify the challenges that need to be kept in mind for the 2 following days</i></p>	<ol style="list-style-type: none"> <li>1. Covering the health needs of the populations in sub-Saharan Africa: the persisting challenges – presentation by an Expert from UNICEF</li> <li>2. The challenges facing the local health systems: illustration with the case of Senegal –presentation by an Expert from the Ministry of Health and Social Action of Senegal</li> <li>3. The importance of the local coordination of health stakeholders: experiences in the North - Prof Jan De Lepeleire, KUL, Belgium</li> <li>4. Operational challenges in Africa: survey conducted in four West African countries. Dr Atsu Seake-Kwawu, Ministry of Health (Ghana)</li> <li>5. Plenary Discussion facilitated by Prof Bart Criel (ITM, Antwerp)</li> <li>6. Introduction to the afternoon programme</li> </ol>

21 October 2013

Afternoon	Parallel content	Parallel content
<p><b>Session 3 (in parallel)</b></p> <p><b>14H15-15H45</b></p>	<p><b>Session 3A : “The Health District facing the challenges of social determinants and inter-sectorial action”</b></p> <p><b>Three illustrations:</b></p> <p><i>The District of Bwamanda: an experience in multi-sector action – Dr Billy Bongosolfeka, CDI Bwamanda, DRC</i></p> <p><i>An experience in total sanitation through community action – the district of Tororo - Dr David Okumu, Ministry of Health, Uganda</i></p> <p><i>Community participation and nutritional intervention in the district of Nyanza - Zabulon Mutabazi, Ministry of Health, Rwanda</i></p> <p>Followed by a debate with the Chief District Medical Officers on how to implement inter-sectorial action at the local level.</p>	<p><b>Session 3B: “Putting the Health District to the test of implementation and of ideas”</b></p> <p><i>The various faces of the local health systems in2013, Gaston Foro (Ministry of Health, Burkina Faso) &amp; Hassana Youssoufa (Ministry of Health, Cameroon)</i></p> <p><i>Health District: a proposal renewed through Performance-based Financing?, Serge Mayaka, Public Health School of Kinshasa</i></p> <p><i>Advocacy for a renewed vision of Community Participation, Jean-Louis Lamboray, Constellation, Belgium</i></p> <p>Debate facilitated by Dr Abdel El Abassi (Tunisia)</p>

Afternoon	Parallel content	Parallel content
<p><b>Session 4 (in parallel)</b></p> <p><b>16H15-17H30</b></p>	<p><b>Session 4A: “Individuals, households and the community as co-producer of their own health: a potential to be harnessed... but a challenge in terms of coordination”</b></p> <p><i>The challenge facing the coordination of community workers– Speaker to be confirmed</i></p> <p><i>Allocate a role to patients: the experience of Patient Experts in the area of HIV, Elizabeth Mushabe, TASO Uganda</i></p> <p><i>Reconsidering the role of the District in community action –the experience of EQUIP - Peter Waiswa, Makerere University</i></p> <p>Attempts will be made to respond to 3 questions:</p> <p>1/ How do we ensure that the numerous initiatives that depend on community health workers are better mainstreamed at the District level?</p> <p>2/ How do we move from the model of instrumentalized community worker to a model in which the communities, households and individuals become full stakeholders of their health?</p> <p>3/ What changes would this produce in the conceptualisation and operation of the local health systems?</p>	<p><b>Session 4B: “Local health priorities, bottlenecks and performance: what information, for whom and to decide on what? ”</b></p> <p><i>Classifying Health Districts according to their performance: Uganda’s experience, Christine Tashobya, Makerere University</i></p> <p><i>Strengthening the model teams through targetted planning and quality enhancement in Uganda, John Odaga, Liverpool School of Tropical Medicine</i></p> <p><i>Discussions with the Experts at the central level, the District Medical Officers and Researchers around Districts performance measurement , information sharing and its appropriate application</i></p> <p>An attempt will be made to understand why this mode of action is underutilized in many countries.</p>
<p><b>Session 5 (Plenary)</b></p> <p><b>17H45-18H15</b></p>	<p><i>Reports from the parallel discussion sessions</i></p> <p>4 <i>Rapporteurs</i> for each parallel session – summary available online on the discussion group of the Community of Practice</p>	

## 22 October 2013

Morning	<i>Objectives &amp; Format</i>	<i>Content</i>
<b>Session 6 (Plenary)</b>  <b>08H30- 10H15</b>	<i>1. Contextual changes in progress in Africa;</i> <i>2. Consequences for the local health systems;</i> <i>3. New concepts for updating the health district concept.</i>	<p>Framework 1: A decentralized, pluralistic, heterogeneous and urbanized Africa witnessing economic and population growth and compelled to balance market forces and the public interest—what has changed in the last 25 years, developments envisaged for the next 25 years— an HHA Expert to be confirmed</p> <p>Framework 2: Epidemiological transition – implications for the local health systems— a WHO Expert to be confirmed</p> <p>Framework 3: Reorganizing the health systems: Institutional arrangements, incentives and coordinating mechanisms - the new leverages – Prof. Bruno Meessen, ITM, Antwerp</p> <p>Table discussions</p> <p>Introduction to the follow-up programme</p>

## 22 October 2013

Morning	Parallel content	Parallel content
<p><b>Session 7 (In parallel)</b></p> <p><b>10H45-12H30</b></p>	<p><b>Session 7A: “The Health District in the face of the challenge of mainstreaming the for-profit private sector (focusing on urban health)”</b></p> <p><i>Mainstreaming the drug stores, a research project in Uganda – Phyllis Awor, Makerere University</i></p> <p><i>Mainstreaming the private clinics through performance-based financing, experience of Douala, Cameroon, Jean-Claude Taptue, Douala Procurement Agency</i></p> <p><i>Mainstreaming the private sector through health information system – the experience of the City of Kigali, Rwanda, Nicole Kanyoto, CTB Kigali</i></p> <p>Debate facilitated by Dr Faustin Chenge (Public Health School, Lumumbashi) and Stefaan Van Bastelaere (CTB) around two complementary issues: 1/ how to organize health care in the urban areas; 2/ how to better align the private sector on public objectives</p>	<p><b>Session 7B: “Local health systems: the track for new institutional arrangements”</b></p> <p><i>The experience of performance-based financing in South Kivu, DRC - Pacifique Mushagalusa, South Kivu Procurement Agency</i></p> <p><i>Experience of Regional Funds in Cameroon– Rozenn Le Mentec, GIZ</i></p> <p><i>Contracting out the faith-based sector in the DRC, Charles Mushagalusa, BDOM Bukavu</i></p> <p>Debate facilitated by Prof. Bruno Meessen around the theme “how to reform the health systems for greater accountability through contracting and incentive tools”.</p>

## 22 October 2013

Group Photograph: 12H30-12H45

Afternoon	Parallel content	Parallel content
<p><b>Session 8 (In parallel)</b></p> <p><b>14H00-15H30</b></p>	<p><b>Session 8A: “Administrative decentralisation: a challenge or an opportunity for local health systems?”</b></p> <p>Three case studies on decentralisation:</p> <p><i>Burkina Faso - Abel Bicaba, SERSAP</i></p> <p><i>Ghana - AkuKwamie, University of Ghana</i></p> <p><i>Kenya - Adeline Azrack-Muthee, UNICEF Nairobi</i></p> <p>Debate facilitated by Namoudou Keita, WAHO. Twenty-five years ago the health system was ahead of others. Today, in some countries, the health system rather appears to undergo decentralization reforms which do not always take on board the peculiarities of the health sector. How do we regain the advantage?</p>	<p><b>Monitoring and coordinating health care supply: do we strengthen the district management teams ... or opt for the networking model?</b></p> <p><i>An experience of strengthening the Health Districts in the Tahoua Region (Niger) – Maina Boucar, URC/USAID Niger</i></p> <p><i>Building the capacities of District Managers: the experience of the continuing training programme of the Makerere University- Christine Tashobya, Uganda</i></p> <p><i>Networks and peer support in Mali, Sekou Coulibaly &amp; Oumar Ouattara</i></p> <p><i>Experience in networking in Guinea, Abdoulaye Sow, FMG</i></p> <p>The debate will focus on the roles of the District Management Teams and the skills required at this level, considering the changes in the context and the practice of health policies. We shall exploit in particular complementary models of coordination (e.g. non-hierarchical networking).</p>

## 22 October 2013

Afternoon	Parallel content	Parallel content	Parallel content
<b>Session 9 (In parallel)</b>  <b>16H00-17H30</b>	<b>Session 9A: New roles for Technical and Financial Partners, with special focus on Fragile States</b>  <i>When Harare meets with Busan: Health District in post-conflict situations - Elsbeth Lodenstein, KIT, Holland</i>  <i>Health district and the role of technical assistance: case study from the DRC, Nathalie Ribesse, UCL, Belgium</i>  <i>The Project Access to Health Care in DRC, Lara H, IRC/USAID</i>  The debate will be facilitated by Karel Gyselinck (CTB)	<b>Session 9B: Doctors in 1<sup>st</sup> line health services and broadening the MPA: a priority – several challenges.</b>  <i>The experience of field doctors–Sekou Coulibaly, Association of Field Doctors of Mali</i>  <i>Medicalisation of the 1<sup>st</sup> line of health care in Guinea, Abdoulaye Sow, FMG</i>  <i>Improvements in health care for persons living with a chronic disease in the District of Buikwe, Uganda - Martin Muhire, URC-Kampala</i>  <i>When Doctors become Managers, Nadine Sossouhounto, Bénin</i>  A debate facilitated by Oumar Ouattara (AEDES)	<b>Session 9C : Information and Communication Technologies: what contribution for better coordination of health systems ?</b>  Presentation on three technological innovations by :  <i>Knut Staring, DHIS 2</i>  <i>Cheikna Toure, Union of Mutual Health Systems of Mali</i>  <i>Alfred Antoine Uzabakaliho, Open RBF, Rwanda</i>  Discussion facilitated by Nicolas de Borman (Blue Square) around technological solutions designed to enhance performance and accountability of health districts

Afternoon	Objectives	Content
<b>Session 10 (Plenary)</b> <b>17H45-18H30</b>	<i>Report from the discussions in the parallel sessions</i>	<i>7 Rapporteurs for each parallel session</i>

## 23October2013

Morning	Objectives & Format	Content
<p><b>Session 11 (Plenary)</b></p> <p><b>08H30-10H15</b></p>	<p><i>Three external speakers will help us construct a new vision. The 1<sup>st</sup> speaker will remind us that primary health care is also an attitude, a philosophy, a will and much savoir-être in the interaction with patients. The 2<sup>nd</sup> speaker will remind us that a local health system is also a quality articulation with the hospital. The 3<sup>rd</sup> speaker will share his experiences in the management of change in Africa and in particular how to move from vision to implementation.</i></p>	<p>Keynote speaker 1: Patient-centred health care – <i>Katrien Bombeke, University of Antwerp</i></p> <p>Keynote speaker 2 : The place of hospital in Africa- <i>Dominique Colas, International Federation of Hospitals</i></p> <p>Keynote speaker 3: Managing change in a health system: how to move from vision to implementation, the Speaker is in the process of being identified</p> <p>Questions &amp; Answers</p> <p>Explanations about the programme of the day and the group discussions</p>

Morning	Content «Country break-out sessions»	Content «Community of Practice session»
<b>Session 12</b>  <b>10H45-13H00</b>	<p>Group work <b>per pair of similar countries</b> with facilitation</p> <p>Participants are divided into groups of 2-3 counterpart countries (in terms of language and on the 'Stable/Fragile' State variables)</p> <p>Participants will identify the implications of what has been shared over the three days for their context/country /health district based on a series of questions.</p> <p>Examples of possible questions:</p> <p><i>What priority actions in your particular context will render the local health systems effective, efficient, accountable &amp; equitable?</i></p> <p><i>What changes would you introduce at the national level for a renewed vision of the Health District?</i></p> <p><i>What changes could you introduce at the periphery for a renewed implementation of the Health District?</i></p>	<p>Members of the CoP 'Health Service Delivery' will work apart; based on the results of the plenary and parallel sessions, they will draft a conference summary, identify the main lines of action for the future and will share among themselves the follow-up work.</p>

Afternoon	Objectifs	Content
<b>Session 13</b>  <b>14H00-16H00</b>	<b>Reporting back, summaries and the way forward</b>	<p>Each country will report back on the major lessons to be taken back home</p> <p>1 Presentation per team from the CoPHealth Service Delivery: main lessons from the workshop</p> <p>1 Presentation for the next steps for the CoP Health Service Delivery</p>